

Name of School: Southside STEM Academy at Campostella

School Division: Norfolk Public Schools

Area of Focus: Teaching for Learning - Literacy SMART Goal: By the end of the 2023-2024 School-Year, 100% of students in grades 2-8 will show a SGP between 35-60 points as evidenced by the STAR Reading assessment. Additionally, 80% of K-1 students will meet the Spring PALs Benchmark with all remaining students showing growth within their bands. #2: By the end of the 2023-2024 School Year, Southside STEM will increase the SOL Reading pass rate for all students from 63.05% (Combined) to 75%. #3: By the end of the 2023-2024 School Year, Southside STEM will increase the combined pass rate for students with disabilities from 55% to 65%. Essential Action/ Evidence-based Intervention/Research-based Strategy: Daily Small Group Instruction with Systematic Phonemic □ Academic Review Finding Awareness/Phonics, Classroom Libraries, Independent Reading w/Reading Conferences **Action Plan Action Steps Position(s)** Implementation Evidence/ Monitoring Title I Alignment to **Position(s)** Budget **NPS** (Place in **Responsible for** Frequency Artifacts: **Responsible for** Frequency (Title I, SIG, Measurable sequential Implementation Implementation Monitoring other funding Strategic Plan Objective order) and Impact Goal (name sources) One must be goal) related to family engagement. Classroom Subs provided Teacher Teachers will for extended PD Professional Reading deliver small Classroom and opportunities Specialist Development group reading Learning during the District Agendas instruction with Support Student school day. Phonics/Word Daily Learning Weekly M01 Teachers Excellence systematic Study Lesson Support Dept. Quarterly Power phonemic Plan Feedback Chair Planning awareness/phoni Instructional Walkthroughs sessions with cs instruction. Coach vertical teams Administration Teachers will Subs provided Learning Classroom and hold reading Master Support for extended PD Learning conferences Schedule Student Department Support Daily Weekly opportunities M01 Anecdotal during Excellence Chairperson Teachers during the Notes Independent Reading school day. Reading (14.2). Specialist





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| | | | | District Instructional Coach Administration Classroom Teacher | | | | |
| Teachers will deliver instruction and model the writing process, grammar and hold writing conferences with students. | Classroom and Learning Support Teachers | Weekly | Composition Evaluations Master Schedule Lesson Plans | Learning Support Department Chairperson Reading Specialist District Instructional Coach Administration Classroom Teacher | Weekly | Subs provided for extended PD opportunities during the school day. | M01 | Student Excellence |
| Family Engagement Specialist alongside Teachers and Administration will plan activities to support literacy | Family Engagement Specialist | August 2023- June 2024 | Agendas | Title I Program Specialist Senior Director of Early Learning and Title I | Ongoing through June 2024 | Literacy Family Engagement Nights | M01 | Student Excllence |
| Essential Action(s): Provide clear expectations to teachers on their use of professional development | Reading Specialists Administration | Weekly | Feedback Cardinal Updates Newsletter Collaborative Planning Meeting Minutes | Reading Specialists Administration | Weekly | | M01 | Student Excellence |





| learning and monitor and provide evidence-based feedback to teachers with an explicit focus on student learning outcomes. Supplemental Supports: What additional action steps will be implemented | ed to support achievement, opportunity, and/or access for students? |
|--|--|
| English Learners | Students with Disabilities |
| Classroom Teachers and the English as a Second Language Teacher will support the needs of the English Learners through individual and collaborative instruction. | Special Education Teachers will work collaboratively with the General Classroom Teachers to implement the NPS Literacy Model Special Education Teachers and General Education Teachers will utilize a co-teaching model and collaboratively plan for lessons. Special Education Teachers and Inclusion Teachers will attend professional development training. Small Group Instruction PD will be conducted by the Reading Specialist and Title 1 District Instructional Coach |
| Economically Disadvantaged | Transient, Foster and Homeless |
| Additional Small Group Remediation opportunities based on data from STAR, PALS, SOL and LEXIA. | Additional Small Group Remediation opportunities based on data from STAR, PALS, SOL and LEXIA. |





Name of School: Southside STEM Academy at Campostella

School Division: Norfolk Public Schools

X Academic Review Finding

Area of Focus: Teaching for Learning - Numeracy

S.M.A.R.T. Goal: #1: By the end of the 2023-2024 School Year, 100% of all students will show growth in their ability to comprehend numeracy as measured by our internal assessments (STAR).

#2: By the end of the 2023-2024 School Year, Southside STEM will increase the pass rate for all students from 46.36% (Combined) to 75% as measured by the mathematics standards of learning tests.

#3: By the end of the 2023-2024 School Year, Southside STEM will increase the combined pass rate for students with disabilities from 37% to 50%.

Essential Action/ Evidence-based Intervention/Research-based Strategy:

| | | | | Action Plan | | | | |
|--|---|-----------------------------|---|--|-------------------------|---|------------------------------------|--|
| Action Steps (Place in sequential order) One must be related to family engagement. | Position(s) Responsible for Implementation | Implementation Frequency | Evidence/ Artifacts: Implementation and Impact | Position(s) Responsible for Monitoring | Monitoring Frequency | Budget (Title I, SIG, other funding sources) | Title I Measurable Objective | Alignment to NPS Strategic Plan Goal (name goal) |
| Teachers will be provided weekly differentiated support and opportunities for professional development of school wide strategies and writing clear and explicit student objectives. | Math Specialist District Instructional Coach Instructional Coach | August 2023- June 2024 | Instructional Strategy Checklist Observations Professional development based on walk- through documents | Administration Math Specialist District Instructional Coach Instructional Coach Classroom Teachers | Monthly | Literacy Family Engagement Nights | M01 | Student Excellence |
| Teachers will use diagnostic information (Edmentum) weekly and | Classroom Teachers | August 2023- June 2024 | Data Results Students Groups | Administration District Instructional Coach Math Specialist | Weekly | | M02 | Student Excellence |





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| classroom | | | Intervention | | | | | |
| student learning | | | plans | | | | | |
| data to develop | | | | | | | | |
| differentiated | | | | | | | | |
| lessons to | | | | | | | | |
| address students' | | | | | | | | |
| knowledge and | | | | | | | | |
| skill gaps while | | | | | | | | |
| providing grade- | | | | | | | | |
| level appropriate | | | | | | | | |
| skills. | | | | | | | | |
| SKIIIS. | | | | | | | | |
| | | August 2023- | Lesson Plans | Learning | Weekly | | | |
| Special | | June 2024 | (GE) | Support | - | Special | | |
| Education | | | Specially | Department | | Education | | |
| Teachers will | | | Designed | Chairperson | | Teachers will | | |
| provide | Special | | Instruction | Administration | | provide | | |
| Specially | Education | | Lesson Plans | | | Specially | | Student |
| Designed | Teachers | | and small group | | | Designed | M02 | Excellence |
| Instruction to | | | session written | | | Instruction to | | |
| address | | | documentation | | | address | | |
| numeracy on a | | | (SPED) | | | numeracy on a | | |
| daily basis. | | | (SI LD) | | | daily basis. | | |
| daily basis. | | | | | | daily basis. | | |
| | | | | | | | | |
| Family | | August 2023- | Agendas | Title I Program | Ongoing through | | | |
| Engagement | | June 2024 | | Specialist | June 2024 | | | |
| Specialist | | | | Senior Director | | | | |
| alongside | | | | of Early | | | | |
| Teachers and | Family | | | Learning and | | Math Family | | Student |
| Administration | Engagement | | | Title I | | Engagement | M02 | Excellence |
| will plan | Specialist | | | | | Nights | | LAUIIUIU |
| activities in the | | | | | | | | |
| commuity to | | | | | | | | |
| support | | | | | | | | |
| mathematics | | | | | | | | |
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| Essential | | August 2023- | Professional | Math Specialist | Weekly | | |
| Action(s): | | June 2024 | Development | Administration | | | |
| Develop and | | | Agendas | District | | | |
| implement a | | | Observations | Instructional | | | |
| plan that | | | Feedback | Coaches | | | |
| provides | | | Walkthroughs | District Teacher | | | |
| feedback to | | | _ | Specialists | | | |
| teachers during | | | | - | | | |
| planning in | | | | | | | |
| writing and | | | | | | | |
| delivering | | | | | | | |
| aligned lessons | | | | | | | |
| within daily | | | | | | | |
| instruction | | | | | | | |
| (connecting all | | | | | | | |
| classroom | Math Specialist | | | | | | |
| activities to the | Administration | | | | | | |
| aligned | District | | | | | | G 1 |
| objective/s). | Instructional | | | | | M01 | Student |
| | Coaches | | | | | - | Excellence |
| Provide | District Teacher | | | | | | |
| professional | Specialists | | | | | | |
| development to | SP COMING | | | | | | |
| teachers on the | | | | | | | |
| use of the | | | | | | | |
| curriculum | | | | | | | |
| framework in | | | | | | | |
| writing and | | | | | | | |
| delivering | | | | | | | |
| aligned lessons | | | | | | | |
| that include | | | | | | | |
| clear learning | | | | | | | |
| objectives that | | | | | | | |
| include the | | | | | | | |
| conditions, | | | | | | | |
| behaviors, and | | | | | | | |
| criteria. | | | | | | | |
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| Monitor the | | | | | | | | |
| implementation | | | | | | | | |
| of the written, | | | | | | | | |
| taught, tested | | | | | | | | |
| curriculum by | | | | | | | | |
| focusing on | | | | | | | | |
| evidence-based | | | | | | | | |
| feedback using | | | | | | | | |
| coaching | | | | | | | | |
| questions to | | | | | | | | |
| support teachers | | | | | | | | |
| on alignment to | | | | | | | | |
| the Standards of | | | | | | | | |
| Learning | | | | | | | | |
| Curriculum | | | | | | | | |
| Frameworks in | | | | | | | | |
| both content and | | | | | | | | |
| cognition | | | | | | | | |
| cognition | | | | | | | | |
| Classroom Teacher | English L s and the English as f the English Learne | earners a Second Language | Teacher will | support achievement Special Education Te and will utilize a co-t Special Education an | Stu eachers will collabor teaching model for in | dents with Disabiliti ate with the Genera nstruction. | es Education Teacher | |
| | | | | Professional develop District Instructional | | p Instruction will be | e conducted by the N | lath Specialist and |
| | Economically D | | | | | ent, Foster and Ho | | |
| | Additional Small Group Remediation based on the needs as determined by | | | Additional Small Group Remediation based on the needs as determined by the STAR, Edmentum | | | | |
| the STAR, Edment | um and Growth Asso | essment data. | | and Growth Assessm | ent data. | | | |
| | | | | | | | | |





| Name of School: S | Southside STEM A | cademy at Campos | stella | | School | Division: Norfolk | Public Schools | | | | |
|---|--|-----------------------------|---|--|-------------------------|--|------------------------------------|--|--|--|--|
| Area of Focus: T | eaching for Learni | ng – Student Enga | gement/Attendance | 2 | | | | | | | |
| SMART Goal: By the end of June 2023-2024 School Year, 100% of all students will show growth in their ability to positively interact as measured by our PBIS | | | | | | | | | | | |
| Essential Action/ Evidence-based Intervention/Research-based Strategy: Implement an intervention framework to support all Academic Review Finding students | | | | | | | | | | | |
| | | | | Action Plan | | | | | | | |
| Action Steps (Place in sequential order) One must be related to family engagement. | Position(s) Responsible for Implementation | Implementation Frequency | Evidence/ Artifacts: Implementation and Impact | Position(s) Responsible for Monitoring | Monitoring Frequency | Budget (Title I, SIG, other funding sources) | Title I Measurable Objective | Alignment to <i>NPS</i> <i>Strategic Plan</i> Goal (name goal) | | | |
| Apply justification, higher level thinking, and vocabulary in PBIS lessons. | Grade and Content Teams PBIS Team | August 2023- June 2024 | Grade Level Meeting Agendas/Minute s Student of the Month Logs/Ceremonie s PD Agendas Examples of Student Work Lesson Plans | Instructional Leadership Team | Weekly | | M01 | Student Excellence | | | |
| Incorporate school-wide instructional strategies across the curriculum while integrating social-emotional | Grade and Content Teams PBIS Team | August 2023- June 2024 | Grade Level Meeting Agendas/Minute s Student of the Month | Administrators School Counselor(s) Behavior Specialist Instructional Coach | Weekly | Professional Development Social Emotional Learning | M01 | Student Excellence | | | |





| learning into daily instruction using the PBIS Matrix. | for all and a second se | | Bucket Drops Logs/Ceremonie s PD Agendas Examples of Student Work Cardinal Bucks Lesson Plans Attendance | Dean | | | |
|---|--|----------------------------|---|---|---------|-----|-----------------------|
| Develop and implement an assessment and progress monitoring schedule to ensure progress is measured every 3-4 weeks. | Instructional Leadership Team | August 2023- June 2024 | Progress Monitoring Plan | Administrators School Counselor(s) Behavior Specialist District Instructional Coach Dean Instructional Specialist | Monthly | M01 | Student Excellence |
| Apply justification, higher level thinking, and vocabulary in PBIS lessons. | Grade and Content Teams PBIS Team | August 2023 - June 2024 | Grade Level Meeting Agendas/Minute s Student of the Month Logs/Ceremonie s PD Agendas Examples of Student Work Lesson Plans | Instructional Leadership Team | Weekly | M02 | Student Excellence |





| Special Education Teachers will provide Specially Designed Instruction according to the students Individualized Education Plan. Full Schoolwide Implementation of Parallel Teaching between Special | Special Education Teachers General Education Teachers Learning Support Department Chairperson | August 2023- June 2024 | Individualized Education Plan Student Progress Reports Academic Awareness Letters Differentiated Lesson plans Data Agendas/Meetin g Minutes | Administrators Learning Support Department Chairperson Instructional Coach District Instructional Coach(s) | Weekly | | M02 | Student Excellence | |
|--|--|---------------------------|--|---|---|----------------------|-----------|-----------------------|--|
| Education Professionals and General Education Professionals | | | | | | | | | |
| Supplemental Sup | ports: What addit | ional action steps v | vill be implemente | ed to support achiev | ement, opportunity | , and/or access for | students? | | |
| | English I | aarnars | | | Stu | dents with Disabilit | ios | | |
| | | conducted based or | | Small Group and Inc assignments and dire | lividual Instruction c | | | by data. Chunking of | |
| | Economically I | | | Transient, Foster and Homeless | | | | | |
| Small Group and Ir indicated by data. | idividual Instruction | conducted based or | | 1 | lividual Instruction c he Transient, Foster, | | | | |





Name of School: Southside STEM Academy at Campostella

School Division: Norfolk Public Schools

Area of Focus: Teaching for Learning - Science

SMART Goal: By the end of the 2023-2024 School Year, 100% of all students will show growth in science skills, scientific investigation, and incorporating engineering design.

#2: By the end of the 2023-2024 School Year, Southside STEM will increase the pass rate for all students from 17.50% to 75% as measured by the Science Standards of Learning tests.

Essential Action/ Evidence-based Intervention/Research-based Strategy: Implement an aligned written, tested, and taught curriculum, with clear objectives and student-centered problem-based learning in every classroom, every day for every student.

□X Academic Review Finding

| | | | | Action Plan | | | | |
|--|--|-----------------------------|--|--|-------------------------|---|------------------------------------|--|
| Action Steps (Place in sequential order) One must be related to family engagement. | Position(s) Responsible for Implementation | Implementation Frequency | Evidence/ Artifacts: Implementation and Impact | Position(s) Responsible for Monitoring | Monitoring Frequency | Budget (Title I, SIG, other funding sources) | Title I Measurable Objective | Alignment to NPS Strategic Plan Goal (name goal) |
| Instructional Specialists will differentiate support weekly to teachers and provide opportunities for collaborative planning, professional development of school wide strategies and writing clear and explicit student objectives. | STEM Specialists Instructional Coaches | August 2023- June 2024 | Instructional Strategy Checklist Walk-throughs Professional development | STEM Specialists Instructional Coaches Classroom Teachers | Monthly | | M01 | Student Excellence |





| Teachers will use diagnostic information and classroom student learning | for oil | August 2023 - June 2024 | Data Monitoring Technology- based/ Hands-on | Administration Instructional Coaches STEM Specialists | Weekly | M02 | Student Excellence |
|--|---|----------------------------|---|---|--------|-----|-----------------------|
| data to develop differentiated lessons to address students' knowledge and skill gaps while providing grade- level appropriate skills. | Classroom Teachers Data Specialist STEM Specialists | | Activities Student Groups Intervention/ Remediation Plans | | | | |
| Teachers and STEM Specialists will incorporate student-centered project-based learning opportunities that describe the knowledge, skills, experiences, and attributes that students must attain to be successful in college and/or the work force and to be life- ready in an economy and a world | STEM Specialists Instructional Coaches | August 2023 - June 2024 | Student- Centered Projects Community/ Stakeholder Collaborations | STEM Specialists Administration | Weekly | M03 | Student Excellence |





| characterized by rapid change. | | | | | | | |
|---|--|----------------------------|---|--|------------------------------|-----|-----------------------|
| Special Education Teachers will provide Specially Designed Instruction to address science skills on a daily basis. | Special Education Teachers | August 2023- June 2024 | Lesson Plans (GE) Specially Designed Instruction Lesson Plans and written documentation from small group sessions (SPED) | Learning Support Department Chairperson Administration | Weekly | M01 | Student Excellence |
| Family Engagement Specialist alongside Teachers and Administration will plan activities in the community to support science | Family Engagement Specialist | August 2023 - June 2024 | Agendas | Title I Program Specialist Senior Director of Early Learning and Title I | Ongoing through June 2024 | M03 | Student Excellence |
| Essential Action(s): Develop and implement a plan that provides feedback to teachers during planning in writing and delivering aligned lessons | STEM Specialists Administration District Instructional Coaches District Teacher Specialists | August 2023 - June 2024 | Professional Development Agendas Observations Feedback Walkthroughs | STEM Specialists Administration District Instructional Coaches District Teacher Specialists | Weekly | M01 | Student Excellence |





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| within daily | | | | | |
| instruction | | | | | |
| (connecting all | | | | | |
| classroom | | | | | |
| activities to the | | | | | |
| aligned | | | | | |
| objective/s). | | | | | |
| 00jeeuve/s). | | | | | |
| Provide | | | | | |
| professional | | | | | |
| development to | | | | | |
| teachers on the | | | | | |
| use of the | | | | | |
| | | | | | |
| curriculum | | | | | |
| framework in | | | | | |
| writing and | | | | | |
| delivering | | | | | |
| aligned lessons | | | | | |
| that include | | | | | |
| clear learning | | | | | |
| objectives that | | | | | |
| include the | | | | | |
| conditions, | | | | | |
| behaviors, and | | | | | |
| criteria. | | | | | |
| | | | | | |
| Monitor the | | | | | |
| implementation | | | | | |
| of the written, | | | | | |
| taught, tested | | | | | |
| curriculum by | | | | | |
| focusing on | | | | | |
| evidence-based | | | | | |
| feedback using | | | | | |
| coaching | | | | | |
| | | | | | |
| questions to | | | | | |
| support teachers | | | | | |
| on alignment to | | | | | |





| the Standards of | | |
|--|--|--|
| Learning | | |
| Curriculum | | |
| Frameworks in | | |
| both content and | | |
| cognition. | | |
| | | |
| Supplemental Supports: What additional action steps will be impleme | | |
| students? | | |
| | | |
| | | |
| English Learners | Students with Disabilities | |
| 5 | Students with Disabilities Small Group Remediation with Tutors, Special Education Teacher, | |
| Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group | Small Group Remediation with Tutors, Special Education Teacher, | |
| Small Group Remediation with Tutors, Special Education Teacher, STEM | Small Group Remediation with Tutors, Special Education Teacher, | |
| Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group | Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during | |
| Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective classes | Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective | |
| Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective classes (teacher's planning period). Economically Disadvantaged Small Group Remediation with Tutors, Special Education Teacher, STEM | Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective classes (teacher's planning period). Transient, Foster and Homeless Small Group Remediation with Tutors, Special Education Teacher, | |
| Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective classes (teacher's planning period). Economically Disadvantaged Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group | Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective classes (teacher's planning period). Transient, Foster and Homeless Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during | |
| Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective classes (teacher's planning period). Economically Disadvantaged Small Group Remediation with Tutors, Special Education Teacher, STEM | Small Group Remediation with Tutors, Special Education Teacher, STEM Specialists, Instructional Coach, or Classroom teacher during Small Group pull-outs, during before or after school, or during Elective classes (teacher's planning period). Transient, Foster and Homeless Small Group Remediation with Tutors, Special Education Teacher, | |

